<u>Reviewing services at Meifod – what are the most significant risks and how do we respond to them?</u>

Risk No.	Description	RAG status	Risk Management
			Response and actions
1	Reviewing services means that Meifod attendees are left lonely or unsupported		Deploy support or offer alternative services and
			activities
2	Reviewing services makes people anxious or causes alarm which results in resistance		Provide information and reassurance to priority
			stakeholders and others
3	The people who are most affected don't get to have a voice		Arrange advocacy and use accessible engagement
			methods
4	Misinformation on social media increases alarm and anxiety		Release regular press releases and involve
			communications team
5	The building falls into disrepair whilst closed		Regular building checks
6	Some people find alternative services or support and don't want to return		Monitor changes so as to keep track of future demand
			for services
7	Negative press results in reputational damage		Press releases and support from communications team
8	Poor engagement from priority stakeholders		Use a range of accessible engagement methods
9	Priority stakeholders are not kept informed		Provide regular updates specifically for priority
			stakeholders
10	Deployment to covid related work delays the review		Monitor and manage capacity
11	Feedback is inconclusive		Ensure that engagement questions are focused on info
			required
12	Pressure from non priority stakeholders affects decision making		Prioritisation of stakeholder feedback to inform next
			steps

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13	Alternatives are not feasible	Be realistic with options

Key to RAG status

Almost certain	А					
Likely	В					
Possible	С					
Unlikely	D					
Rare	E					
		5	4	3	2	1
		Very low	Low	Medium	High	Very high

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Risk title	Risk description	mitigation
Lease commitment	CSS is committed to a further 4 years on the lease.	Re-assignment of the lease could be considered
Rent increase	The landlord has requested a significant rent increase	negotiation
Reduced sales	Net profit from sales has helped to reduce unit cost of Meifod service provision. Lower productivity will have an impact on sales which in turn will impact on unit costs to DCC of service provision	diversify
Reduced attendance	Lower attendance could have an impact on unit cost to DCC of service provision and may also impact on citizen experience	Adjust staffing levels (although this won't compensate as building costs cannot be adjusted)
Increased cost of raw material	Increased cost of wood will impact on profits and sales which in turn will impact on unit costs to DCC of service provision	Source alternative materials and/or diversify

Other risks to take into account when considering Meifod options

See additional health and safety risk assessment for outline of H&S risks associated with re-opening